

**ONE LEISURE WORKING GROUP  
(Report of the Working Group)**

**1. INTRODUCTION**

1.1 The Working Group met on 28th February 2012 when Councillors J Dutton and S Greenall and Mr R Hall were present. Mr A Roberts was in attendance.

**2. BUSINESS MODEL AND SOCIAL VALUE METHODOLOGY**

2.1 It has been noted that the Cabinet has accepted the Working Group recommendations and thanked Members for their work in producing them. In accepting the recommendations, the Working Group has been asked to:

- investigate which business model One Leisure should employ, and
- assist the Executive Councillor for Healthy and Active Communities with the development of a methodology for the quantification of “social value”.

2.2 The Working Group has decided to divide this work between two sub-groups of its Membership. Councillor S Greenall and Mr R Hall will look at One Leisure’s business model, while Councillors J Dutton and Mrs D Reynolds and Mr R Coxhead will work on developing a methodology for the quantification of “social value”. It is considered these roles match the remits of Members’ overarching Overview and Scrutiny Panels. Although these strands of work will be undertaken separately, findings and conclusions will be shared amongst the whole Working Group.

2.3 The Working Group wants to keep tight control of its work. It has, therefore, been decided to identify milestones and a timescale for it. Initially, this will mean defining precisely the scope of the tasks to be completed. Progress towards their achievement will be reported to each meeting of the Overview and Scrutiny Panels under the progress report.

2.4 The sub-group looking at the business model has decided to co-opt another Member who has experience of outsourced or managed services to assist them with its work. Expressions of interest will be sought from all non-Executive Members for this purpose.

2.5 At the next meetings, the sub-groups will undertake further detailed planning of their work. In the meantime a document search will be undertaken.

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